



# **Quantification of risk reduction measures**

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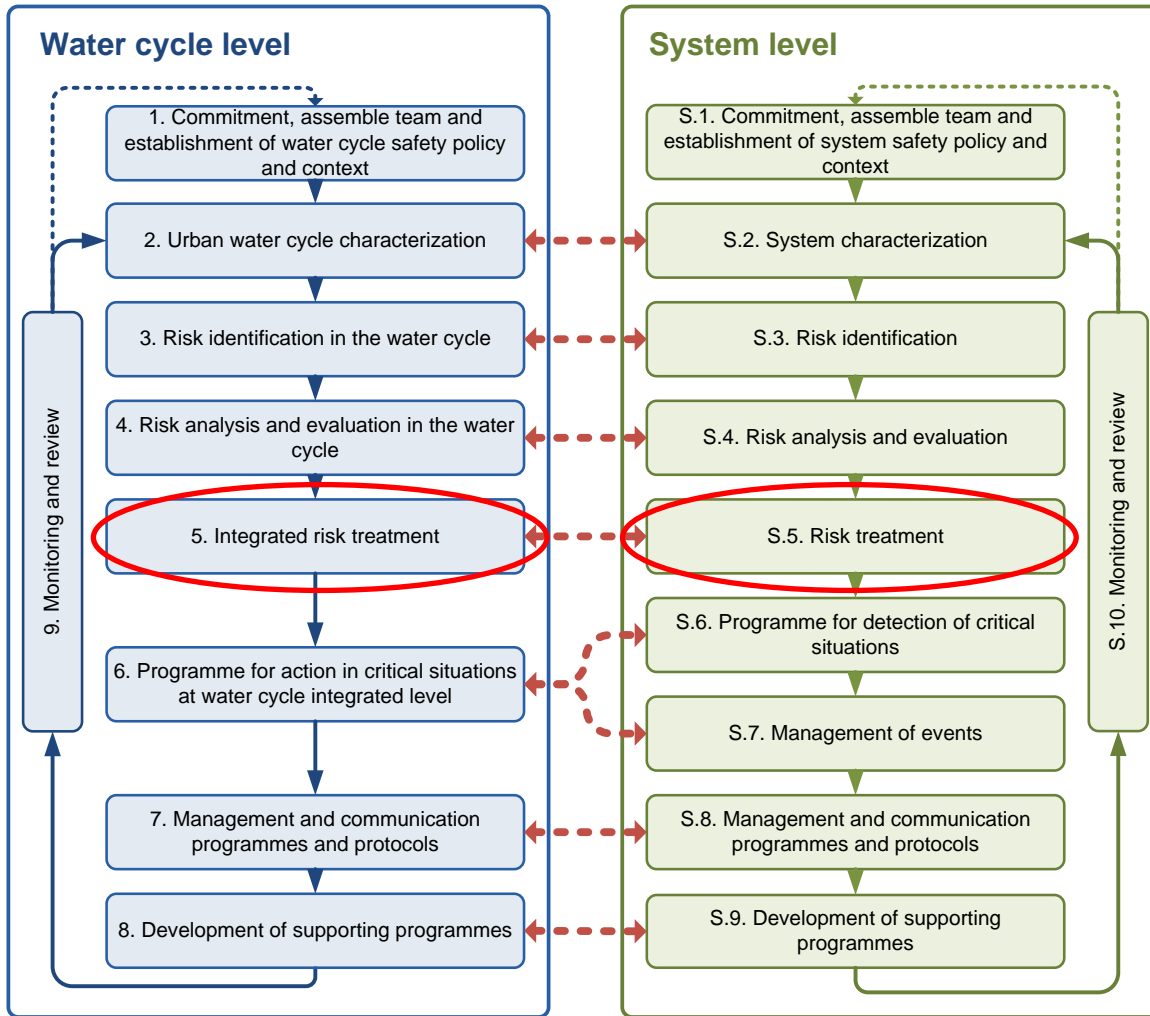
- **Introduction**
- **Risk treatment in Water Cycle Safety Planning**
- **Quantification approach**
- **Case study Eindhoven**
- **Summary**



- **Motivation**
  - **Climate change dynamics can aggravate risks in urban water systems**
  - **Extreme weather situations can lead to water infrastructure failure**
  - **Need for risk reduction**
  
- **Aim**
  - **Show a general quantification approach for risk reduction measures aligned to the PREPARED Water Cycle Safety Planning procedure**
  - **Example of risk reduction quantification in Eindhoven**



# Risk treatment in WCSP



- Risk treatment includes investigation of risk reduction measures



- **Risk treatment**

- **Start with list of identified risk events  $E_i$**
- **Identification of risk reduction measures for each  $E_i$** 
  - **Use of PREPARED risk reduction database possible (D2.4.1, incorporating ~160 measures)**
- **Comparison of alternative risk reduction measures**
  - **Assessment of residual risk potentially achievable with each measure**
  - **Assessment of costs for each measure**
  - **Quantification required**



- Risk  $r$  is a function of the likelihood  $l$  for the risk event  $E_i$  and the consequence  $c$  aligned to event  $E_i$

$$E_i \text{ --- } > \quad r_{ij} = f(l_i, c_{ij})$$

- Each risk event  $E_i$  with a specific likelihood may have more than one consequence dimension  $j$ 
  - Health and safety
  - Financial
  - Environmental
  - Service continuity
  - Liability, compliance, reputation and image
  - Project development



- **General quantification of risk reduction**

$$\Delta r_{ijk} = r_{ij} - \overline{r_{ijk}}$$

- **Delta risk**
  - Difference between level of risk before implementation and after implementation of a measure *k*
  - For all *i* risk events and all *j* consequence dimensions



- **Straightforward quantification method for decision cases where financial consequences are relevant is cost-benefit analysis (CBA)**
- **Concept of CBA for risk reduction measures**
  - Compare alternative risk reduction measures by costs to implement the risk reduction measure vs. effect of risk reduction (benefit)
  - Therefore calculate a net present value for each measure
    - By simple means sum up all expectable future costs and monetary benefits for a given time horizon
    - Risk reduction is expressed in monetary units





- **Input data for CBA**
  - **Costs of a measure**
    - **Capital expenditures (CAPEX), “one time” investments**
    - **Operational expenditures (OPEX), “ongoing” costs**
  - **Benefits of a measure**
    - **Reduction of financial consequences of a risk as benefit**
    - **E.g. reduction of expected damage costs from flooding**
  - **Time horizon**
    - **Usually the lifetime of a measure**
  - **Financial variables**
    - **Inflation rate**
    - **Discount rate**



- **Calculation**

- **Inflate all annual costs and benefits until time horizon ( $T$ )**
- **Discount all inflated costs ( $C$ ) and benefits ( $B$ ) until time horizon ( $T$ )**
- **Calculate net present value ( $NPV$ ) of each measure ( $k$ )**

$$NPV_k = \sum_{t=0}^T \frac{B_t - C_t}{(1 + r)^t}$$

**$NPV$  = Sum of all inflated and discounted benefits minus costs**

- **Rank all measures by  $NPV$**



- **Risk of pluvial flooding in Eindhoven**
  - Insufficient capacity of sewer system during extreme precipitation
- **Water on streets**
  - Damage to private properties
- **Climate change may aggravate risk**
  - E.g. same precipitation extremes but with shorter return period in future



Eindhoven, August 23rd 2011 (photo provided by Eindhoven municipality)

## ➤ Risk reduction measures?



- **Risk event: Flooding of private properties**
- **Consequence dimension: Financial consequences as damage costs of private property owners**
- **Three risk reduction alternatives vs. baseline (do nothing)**
  - **Separate a part of the combined sewer system**
  - **Reopen the channelized river Gender**
  - **Do both**



- **Scenario analysis**
  - **Best case: No climate change effects on future precipitation in Eindhoven (return periods of rainfall events from status quo)**
  - **Mid case: Moderate climate change effects on future precipitation (shorter return periods of rainfall events)**
  - **Worst case: Extreme climate change effects on future precipitation (much shorter return periods of rainfall events)**



# Case Study Eindhoven

	Status Quo	Moderate Climate change	Extreme climate change
Separation	NPV ?	NPV ?	NPV ?
Gender	NPV ?	NPV ?	NPV ?
Separation + Gender	NPV ?	NPV ?	NPV ?



- **Critical step for CBA in Eindhoven:**

- **Quantitative risk assessment of damage to properties**

$r_{ij}$  **Damage to properties without any risk reduction (baseline)**

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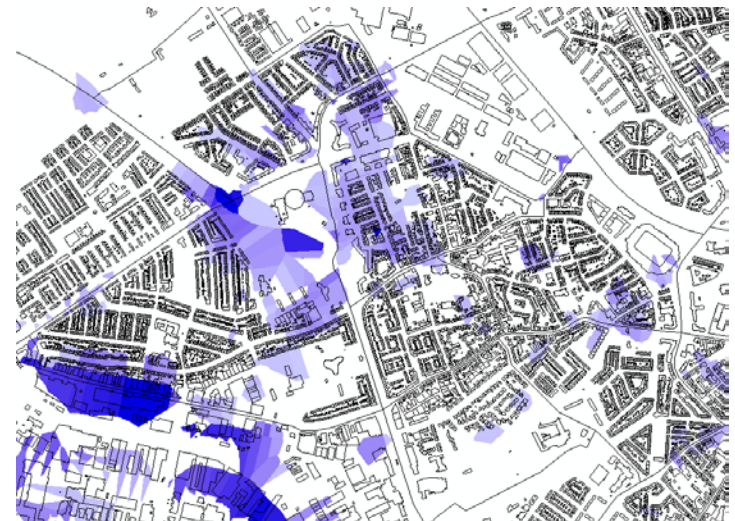
$r_{ijk}$  **Damage to properties including a risk reduction alternative  $k$**

$\Delta r_{ijk}$  **Effect of risk reduction as monetary value (difference between level of risk achievable with risk reduction alternative and level of risk without any risk reduction)**

➤ **How to calculate?**



- **QRA approach (last talk)**
  - Use three design rainfall events for return periods 2,5 and 10 years of status quo
  - **SOBEK software Eindhoven + GIS analysis UNEXE**
  - Counting of all properties flooded above threshold of 10 cm
  - Multiply number of flooded properties with average damage costs from a Dutch insurers database
  - Derive per event damage costs for each rainfall event with return period 2,5 and 10
  - Same procedure for simulation without and with risk reduction

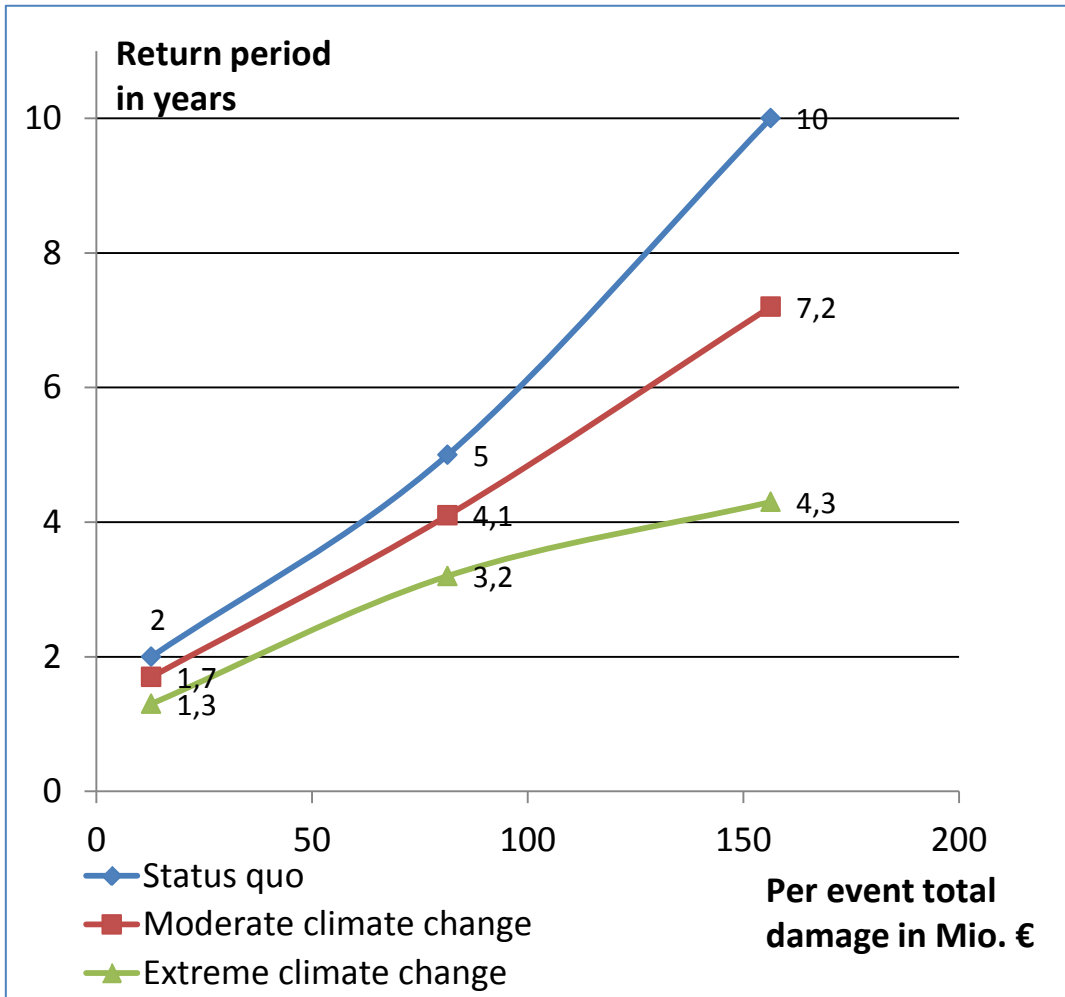


Example of flood map from UNEXE's GIS analysis





# Case study Eindhoven



- Use of same per event damage costs of the three rainfall events from status quo for climate change scenarios
- But: shorter return periods thus assuming the same events happening more often!
- Data from Royal Netherlands Meteorological Institute



- **Calculation of flood risk as expected annual damage (EAD)**

$$EAD = \sum_{i=1}^n (p_i * COST_i)$$

- For status quo  $n =$  three events (return periods 2,5,10)
- Probability ( $p_i$ ) of each rainfall event equals 1/return period, e.g. for return period of 5 =  $1/5 = 20\%$
- Damage costs ( $COST_i$ ) for each rainfall event from QRA
- Different return periods for moderate (1.7,4.1,7.2) and extreme climate change (1.3,3.3,4.2)



- **Calculation of  $\Delta EAD$**

$$\Delta r_{ijk} = r_{ij} - \overline{r_{ijk}} = \Delta EAD_k = EAD - \overline{EAD}_k$$

- **For:**
  - **One risk event ( $E_i$ ) “Flooding of private properties”**
  - **One consequence dimension ( $C_{ij}$ ) “Financial consequences”**
  - **Three risk reduction alternatives ( $k = 1 \dots 3$ )**
- **The risk reduction equals the  $\Delta EAD$  which equals the monetary benefit as input for CBA**



- **Reduction of expected annual damage**

	Status Quo	Moderate Climate change	Extreme climate change
$\Delta$ EAD Separation	0,78 Mio. €	0,96 Mio. €	1,30 Mio. €
$\Delta$ EAD Gender	0,18 Mio. €	0,23 Mio. €	0,34 Mio. €
$\Delta$ EAD Gender + Separation	0,96 Mio. €	1,18 Mio. €	1,63 Mio. €

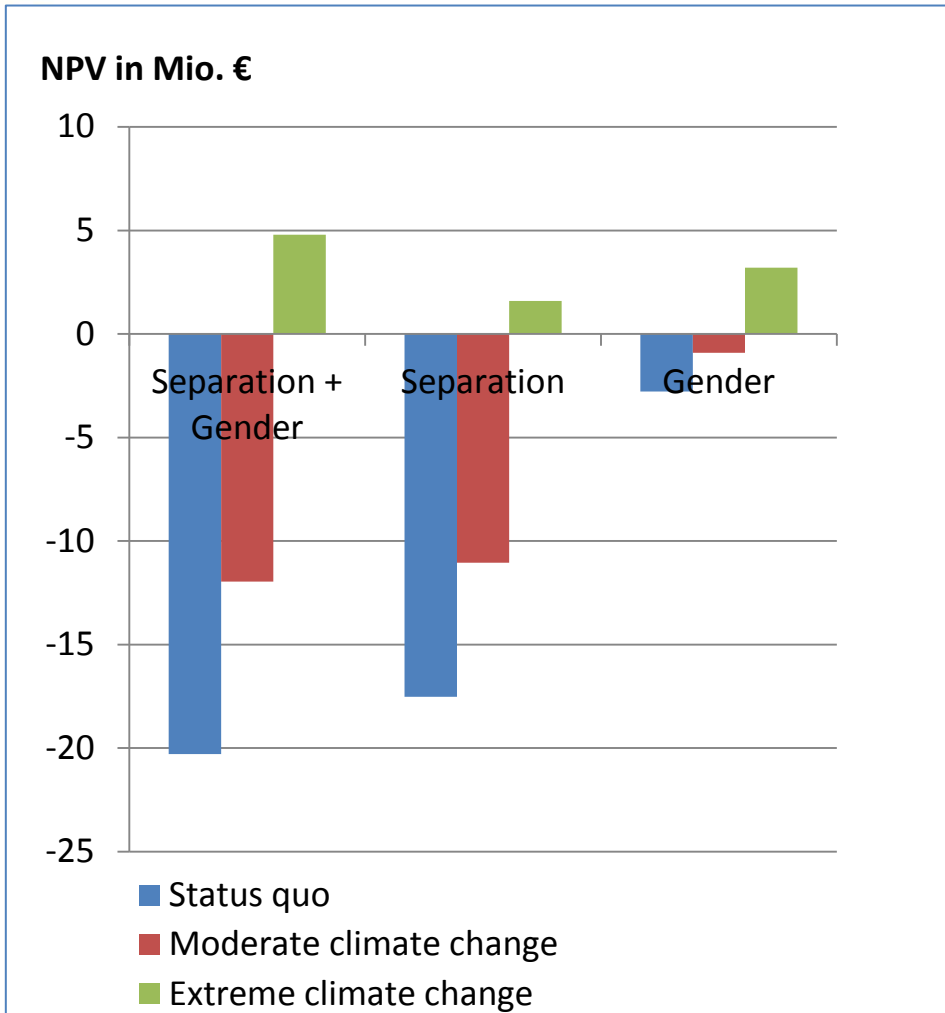


- **Input for CBA of risk reduction alternatives in Eindhoven**
  - **Costs: CAPEX and OPEX of each risk reduction alternative provided by Eindhoven**
  - **Benefits:  $\Delta$ EAD for each scenario**
  - **Time horizon set to 50 years (lifetime of new sewer channels)**
  - **Financial variables (from literature)**
    - **Inflation rate of 1,7 %**
    - **Discount rate of 3 %**



- **Results of NPV calculation**

	Status Quo	Moderate Climate change	Extreme climate change
NPV Separation	- 18 Mio. €	- 11 Mio. €	2 Mio. €
NPV Gender	- 3 Mio. €	- 1 Mio. €	3 Mio. €
NPV Gender + Separation	- 20 Mio. €	- 12 Mio. €	5 Mio. €



- **Conclusions of the CBA:**
  - Investments in risk reduction do not pay off in status quo or in moderate cc scenario
  - Only when extreme cc is assumed measures pay off
  - Combination of both measures scores best in extreme cc scenario
  - However: only damage to private properties included, other damage categories are neglected



- **WCSP guides risk treatment and selection of possible risk reduction measures**
- **Quantification of risk reduction necessary in decision cases with alternative measures**
- **Essential to calculate the delta risk with an QRA approach**
- **CBA is a suitable method to compare alternative risk reduction measures if financial consequences are relevant**
- **The quantification approach and procedure for the Eindhoven case are applicable also in other cases**